Date : 19th October 2026

Subject : Invitation to attend the 2026 Annual General Meeting of Shareholders (E-AGM)

To : Shareholders of Ingress Industrial (Thailand) Public Company Limited

Attachments :

1. The Company's Articles of Association (**"AOA"**) relating to the Shareholders meeting.
2. A copy of the Minutes of the 2025 Extraordinary General Meeting of Shareholders was held on 14 August 2025.
3. Profiles of the retiring directors proposed for re-election *(For consideration on Agenda 5).*
4. Profiles of the proposed auditors *(For consideration on Agenda 7).*
5. Explanation of document and written evidence verifying Shareholders or their proxy's eligibility for purpose of registration and voting.
6. Profile of Independent Director to present as Proxy.
7. Proxy Form B.
8. Proxy Form C.
9. Guidelines for attending the Annual General Meeting of Shareholders by Electronic Means.
10. Guideline on question submission for AGM in advance.
11. QR Code for invitation letter with the attachments for the 2026 AGM and FY2025/26 Annual Report.

Notice is hereby given by virtue of resolution of the Board of Directors of Ingress Industrial (Thailand) Public Company Limited ("**INGRS**/ or **the Company**") at its Meeting no. 9/2026 - 90 held on 30 September 2026 to convene the 2026 Annual General Meeting of Shareholders (**"2026 AGM"**) on 3 November 2026 at 14:00 hrs, via electronic means.

Shareholders may participate in the 2026 AGM via electronic means as per the instructions attached with this invitation letter. The Company also encourages shareholders who are not able to attend the meeting to grant proxy to an independent director of the Company to attend the meeting on their behalf.

The 2026 AGM will consider the following agendas:

Agenda 1 To consider and approve the Minutes of 2025 Extraordinary General Meeting of Shareholders held on 14 August 2025

Background and Rationale

The 2025 Extraordinary General Shareholders' Meeting was held on 14 August 2025 and the minutes was prepared and filed with the Stock Exchange of Thailand within 14 days from the Meeting date. The details were publicly disclosed on the Company's Website here (https://www.ingress.co.th/en/investor-relations/downloads/shareholders-meeting/) and submitted to the Ministry of Commerce within the period required by law. A copy of the minutes of the 2025 EGM is enclosed as **Attachment 2**.

The Board's Opinion

The Board has recommended that the minutes of the 2025 Extraordinary General Meeting of Shareholders held on 14 August 2025 be adopted because they were accurately recorded.

Voting To approve this matter, a resolution shall be passed by a majority of Shareholders who attend the Meeting and cast their votes.

Agenda 2 **To acknowledge the report of the Company's Operating Performance for the financial year ended 31 January 2026**

Background and rationale
The Company's Operational Performance for the financial year ended 31 January 2026 (**"FY2025/2026"**) are summarized and shown in the FY2025/26 56-1 One Report under which is available via QR Code attached together with this Notice of Meeting.

The Board's Opinion
The Board has recommended the report on the Operational Performance of the Company which is summarized in the FY2025/26 56-1 One Report should be presented in the 2026 Annual General Meeting of Shareholders of the Company for acknowledgment.

Voting As this agenda is for acknowledgement, voting is not required.

Agenda 3 **To consider and approve the Consolidated Financial Statements of the Company and its subsidiaries (the Group) and the Independent Auditor's Report for the financial year ended 31 January 2026**

Background and rationale
The Company has prepared the Consolidated Financial Statements for the financial year ended 31 January 2026 based on the generally accepted accounting principles. These financial statements were audited by EY Office Limited, a Certified Public Accountants, and were reviewed by the Audit Committee and approved by the Board of Directors. The financial statements are attached to the FY2025/26 56-1 One Report, Section 03 Financial Reporting.

The Audit Committee's opinion
The Audit Committee has reviewed the Consolidated Financial Statements for the year ended 31 January 2026, which have been audited and signed by Ms. Sirirat Sricharoensup, a certified public accountant (Registration No. 5419) of EY Office Limited and recommended to the Board for submission to the Meeting for approval.

The Board's opinion
The Board has recommended the Company's Audited Consolidated Financial Statements for the year ended 31 January 2026, which have been reviewed and endorsed by the Audit Committee, be presented to the Meeting for approval.

Voting To approve this matter, a resolution shall be passed by a majority of Shareholders who attend the Meeting and cast their votes.

Agenda 4 **To consider and approve the omission of the declaration of final dividend payment for the financial year ended 31 January 2026 and to acknowledge the interim dividend payment;**

Background and rationale

The Company's dividend policy is to distribute dividends of at least 40% of the net profit on Consolidated Financial Statement after tax deductions and legal reserves of separate financial statements. Consideration of the dividend payment will depend on reserves for future investment, reserves for debt repayment or reserves for working capital for the Company, with no remaining accumulated loss as well as other necessities in the future.

Pursuant to Section 115 of the Public Limited Companies Act B.E. 2535 (1992) and the Article of Association (**"AOA"**) of the Company in Article 57 indicated that "No dividends shall be paid otherwise than out of profit. In case where a company has incurred accumulated loss, no dividends must be paid. The dividends shall be equally distributed in accordance with the numbers of shares".

The Board's Opinion
The Board has recommended to propose the 2026 Annual General Meeting of Shareholders approving the omission of final dividend payment for the Company's operating results from 1st February 2025 to 31st January 2026 due to net loss at 31st January 2026.

The Board has also recommended to propose the 2026 Annual General Meeting of Shareholders to acknowledge the interim dividend payment, by the resolution of the Board of Directors' meeting no. 10/2025 dated 15th December 2025, approved the interim dividend payment at rate of THB 0.023 per share amounting to THB33.28 million. The payment of the interim dividend was from the retained earnings of the Company. The retained earnings of the Company as at 31st October 2025 were recorded at THB57.98 million, which is reflected in the separate financial statements. The Record Date for specifying the list of shareholders who have the right to receive the dividend was 30th December 2025 and the dividend paid on 14th January 2026.

Voting To approve this matter, a resolution shall be passed by a majority of Shareholders who attend the meeting and cast their votes.

Agenda 5 To consider and approve the appointment of directors replacing those retired by rotation and re-election

Background and rationale
According to Article 19 of the Company's AOA stipulates that one-third (1/3) of the number of Directors shall retire by rotation on the date of each Annual General Meeting of Shareholders. The three (3) directors listed below are due to retire by rotation in 2026.

1.	Dato' Dr. Ab. Wahab Bin Ismail	Non-Independent and Executive Director
2.	Nurshareyzat bin Saaidin	Non-Independent and Executive Director
3.	Apichat Suttisiltum	Independent and Non-Executive Director.

The Nomination and Remuneration Committee's Opinion
The Nomination and Remuneration Committee (**"NRC"**) has considered the qualifications, knowledge, competency, experience, ethics, and performance of each director due to retire by rotation and recommended to re-elect three (3) directors for another term.

The criteria for selection, and nomination process, please refer to 56-1 One Report, Section 02 Corporate Governance. Details of each director's age, percentage of shareholdings, educational background, work experience, and board-meeting attendance are provided in **Attachment 3**.

The directors proposed re-election to meet all the requirements stipulated in the Public Limited Companies Act B. E. 2535 and relevant regulations of the Capital Market Supervisory Board.

The Board's Opinion
The Board, apart from the directors with special interests on this agenda, has considered compliance with criteria and procedures regarding directors' nominations and agreed with the NRC and proposed that the Meeting re-elects three (3) directors for another term.

Voting To approve this matter, a resolution shall be passed by a majority of Shareholders who attend the Meeting and cast their votes.

Agenda 6 To consider and approve the Remuneration of the Company's directors

Background and rationale
Article 32 of the Company's AOA states that the Directors of the Company have the right to receive remuneration from the Company in the form of meeting allowances, bonus or other benefits in other forms, in accordance with the AOA or with approval by the shareholders meeting.

The Nomination and Remuneration Committee's Opinion
The NRC has carefully considered the directors' remuneration and concluded that it is in line with the market and industry standards, and commensurate with each member's responsibility and performance. The NRC recommended that the remuneration of the Company's directors in FY2026/2027 is proposed as follows:

Name of Directors	Type of Directorship	Directors Remuneration ("THB") FY2026/27	FY2025/26	Increase / Decrease (THB)
Mr. Nuthavuth Chatlertpipat	Independent & Non-Executive Director	900,000	900,000	-
Mr. Abdul Khudus Mohd Bin Naaim	Independent & Non-Executive Director	700,000	700,000	-
Mr. Apichat Suttisiltum	Independent & Non-Executive Director	700,000	700,000	-
Mr. Surin Wungcharoen	Independent & Non-Executive Director	700,000	700,000	-
	Total	**3,000,000**	**3,000,000**	**0**

The NRC also recommended the meeting allowance for the Board of Directors Meeting, Audit Committee Meeting and NRC Meeting are set at the rate of THB 20,000 per meeting, which is eligible only for non-executive director, as the same as in FY2025/26. The Directors' fee shall be paid on a quarterly basis.

In this regard, the Company has not provided any other remuneration to its directors, except certain facilities assisting the directors in performing their duties such as training tuition, and tablets for communication and access to the Board Paper Portal system.

The Board's Opinion
The Board has agreed with the NRC recommendation and proposed to the Meeting to approve the remuneration of the Company's directors for FY2026/27 according to the proposal.

Voting To approve this matter, a resolution shall be passed by not less than two-thirds of Shareholders who attend the Meeting and cast their votes.

Agenda 7 To consider the appointment of the Company's Auditors and fixing their remuneration for financial year ending 31st January 2027

Background and rationale
According to Section 120 of the Public Limited Companies Act. B.E. 2535, the appointment of the auditors of the Company and the audit fees must be approved at the Annual General Meeting of Shareholders. And by appointing the auditors, the former auditors may be re-appointed.

The Audit Committee's Opinion
After considering the reliability, independence, knowledge and experience in audit performance, the Audit Committee recommended the following auditors of A&A Office Company Limited (**"A&A"**) to be the Company's auditor for the financial year ending 31 January 2027 (**"FY2026/2027"**);

Auditor	C.P.A. Registration No.
Ms. Yuphin Chumjai; or	8622
Mr. Apichat Boongird; or	4963
Mr. Preecha Suan; or	6718
Mr. Somchat Kalasuk	9669

Any of the above auditors can conduct an audit and express their opinion on the Company's financial statements. In the event that those aforementioned auditors are unable to perform their duties, the A&A is authorized to assign another of its auditors to perform the audit and express an opinion on the Company's financial statements in their place. Each auditor's profile is shown in **Attachment 4**.

The audit fees for the FY2026/27 audit shall not exceed Baht 2,950,000 (Two Million Nine Hundred and Fifty Thousand Baht), excluding out of pocket expenses as per details below:

Audit Fee	FY2026/2027 (THB) (Proposed year)	FY2025/2026 (THB)	Increase / (Decrease) (THB)
The Company's Annual audit fee for the consolidated financial statements, and quarterly review fee for the consolidated financial statements of the Company	2,950,000	4,100,000	(1,150,000)

The Board's Opinion
The Board has agreed with the Audit Committee and proposed the Meeting to approve the appointment of the auditors from A&A Office Company Limited as the Company's auditors for FY2026/27 for a total remuneration of Baht 2,950,000 excluding out of pocket expenses.

Voting To approve this matter, a resolution shall be passed by a majority of the shareholders who attend the Meeting and cast their votes.

Agenda 8 To consider other business (if any)

Background and rationale
This agenda is designated so that shareholders can raise queries and/or express comments to the Board and/or request the Board to provide an explanation. There will be neither proposal for the Meeting to consider and approve, nor be any voting on this agenda.

To facilitate the registration process of this Meeting, it is advisable that the shareholders who are attending the E-AGM send pre-register documents to request username and password from Quidlab FoQus available for 7-10 days prior to the meeting date. QR code and link are also available in the attachments with the invitation letter for all shareholders to send the documents. The shareholders who prefer to appoint a proxy, please submit the documents through Quidlab FoQus or email the Proxy Form and other documents confirming the right to attend this meeting 7 days prior to the meeting date to ir@ingress.co.th, and then mail the hard copies to Ingress Industrial (Thailand) Public Company Limited, No. 9/141 UM Tower, 14th Floor, Unit A1, Ramkhamhaeng Road, Suanluang Sub-district, Suanluang District, Bangkok, 10250 Thailand. The shareholders and the proxies please kindly login to Quidlab FoQus system to attend the Meeting on the Meeting date.

Yours Sincerely,

Ingress Industrial (Thailand) Public Company Limited

(Mr. Amrizal Bin Abdul Majid)
Chief Executive Officer